## A GREEDY HEURISTIC FOR THE SET-COVERING PROBLEM\*

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Let A be a binary matrix of size  $m \times n$ , let  $c^T$  be a positive row vector of length n and let e be the column vector, all of whose m components are ones. The set-covering problem is to minimize  $c^Tx$  subject to Ax > e and x binary. We compare the value of the objective function at a feasible solution found by a simple greedy heuristic to the true optimum. It turns out that the ratio between the two grows at most logarithmically in the largest column sum of A. When all the components of  $c^T$  are the same, our result reduces to a theorem established previously by Johnson and Lovász.

In the set-covering problem [2], the data consist of finite sets  $P_1, P_2, \ldots, P_n$  and positive numbers  $c_1, c_2, \ldots, c_n$ . We denote  $\bigcup (P_j : 1 \le j \le n)$  by I and write  $I = \{1, 2, \ldots, m\}, J = \{1, 2, \ldots, n\}$ . A subset  $J^*$  of J is called a cover if  $\bigcup (P_j : j \in J^*) = I$ ; the cost of this cover is  $\sum (c_j : j \in J^*)$ . The problem is to find a cover of minimum cost.

The set-covering problem is notoriously hard; in fact, it is known to be NP-complete [4], [1]. In view of this fact, the relative importance of heuristics for solving the set-covering problem increases. The purpose of this note is to establish a tight bound on the worst-case behaviour of a rather straightforward heuristic. In case  $c_j = 1$  for all j, our theorem reduces to one obtained previously by Johnson [3] and Lovász [5].

Intuitively, it seems that the desirability of including j in an optimal cover increases with the ratio  $|P_j|/c_j$  which counts the number of points covered by  $P_j$  per unit cost. This sentiment suggests a recursive procedure for finding near-optimal covers.

Step 0. Set  $J^* = \emptyset$ .

Step 1. If  $P_j = \emptyset$  for all j then stop:  $J^*$  is a cover. Otherwise find a subscript k maximizing the ratio  $|P_j|/c_j$  and proceed to Step 2.

Step 2. Add k to  $J^*$ , replace each  $P_i$  by  $P_i - P_k$  and return to Step 1.

Heuristic procedures of a similar character are called greedy.

For illustration, consider sets  $P_1, P_2, \ldots, P_{m+1}$  and numbers  $c_1, c_2, \ldots, c_{m+1}$  such that  $P_j = \{j\}$  and  $c_j = 1/j$  for  $j = 1, 2, \ldots, m$  whereas  $P_{m+1} = I$  and  $c_{m+1} > 1$ . Our greedy heuristic returns  $J^* = \{1, 2, \ldots, m\}$ , the winning ratio in iteration r being  $|P_{m+1-r}|/c_{m+1-r} = m+1-r$ . The cost of  $J^*$  is

$$H(m) = \sum_{j=1}^{m} \frac{1}{j}.$$

However,  $\{m+1\}$  is also a cover and its cost  $c_{m+1}$  can be arbitrarily close to 1. Thus the cost of the cover returned by the greedy heuristic can exceed the cost of an optimal cover by a factor arbitrarily close to H(m). On the other hand, we shall show that the factor never exceeds H(m). In fact, the upper bound can be improved into H(d) such that d is the size of the largest set  $P_i$ .

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THEOREM. The cost of the cover returned by the greedy heuristic is at most H(d) times the cost of an optimal cover.

We shall prove a stronger but less concise result. Define an  $m \times n$  matrix  $A = (a_{ij})$  by

$$a_{ij} = \begin{cases} 1 & \text{if } i \in P_j, \\ 0 & \text{otherwise,} \end{cases}$$

so that the *n* columns of *A* are the incidence vectors of  $P_1, P_2, \ldots, P_n$ . Clearly, the incidence vector  $x = (x_i)$  of an arbitrary cover satisfies

$$\sum_{j=1}^{n} a_{ij} x_{j} \ge 1 \quad \text{for all } i,$$

$$x_i \ge 0$$
 for all  $j$ .

We claim that these inequalities imply

$$\sum_{j=1}^{n} H\left(\sum_{i=1}^{m} a_{ij}\right) c_j x_j \geqslant \sum (c_j : j \in J^*)$$

$$\tag{1}$$

for the cover  $J^*$  returned by the greedy heuristic. Once (1) is proved, the theorem will follow by letting x be the incidence vector of an optimal cover.

To prove (1), it will suffice to exhibit nonnegative numbers  $y_1, y_2, \ldots, y_m$  such that

$$\sum_{i=1}^{m} a_{ij} y_i \leqslant H\left(\sum_{j=1}^{m} a_{ij}\right) c_j \quad \text{for all } j$$
 (2)

and such that

$$\sum_{i=1}^{m} y_i = \sum (c_j : j \in J^*), \tag{3}$$

for then

$$\sum_{j=1}^{n} H\left(\sum_{i=1}^{m} a_{ij}\right) c_{j} x_{j} \ge \sum_{j=1}^{n} \left(\sum_{i=1}^{m} a_{ij} y_{i}\right) x_{j} = \sum_{i=1}^{m} \left(\sum_{j=1}^{n} a_{ij} x_{j}\right) y_{i}$$

$$\ge \sum_{i=1}^{m} y_{i} = \sum (c_{j} : j \in J^{*})$$

as desired.

The numbers  $y_1, y_2, \ldots, y_m$  satisfying (2) and (3) have a simple intuitive interpretation: each  $y_i$  is the price paid by the greedy heuristic for covering the point i. To make this definition more precise, let us denote by  $P_j^r$  the set  $P_j$  at the beginning of iteration r; for typographical simplicity, we shall denote the size of  $P_j^r$  by  $w_j^r$ . Without loss of generality, we may assume that  $J^*$  is  $\{1, 2, \ldots, r\}$  after r iterations, and so

$$w_r^r/c_r \ge w_j^r/c_j$$

for all r and j. If there are t iterations altogether then

$$\sum (c_j: j \in J^*) = \sum_{j=1}^t c_j.$$

Observe that each  $i \in I$  belongs to precisely one of the sets  $P_r^r$  with  $r = 1, 2, \ldots, t$ .

For this r, we have

$$y_i = c_r / w_r^r.$$

Now (3) becomes a triviality: we have

$$\sum_{i=1}^{m} y_i = \sum_{r=1}^{t} \sum_{r=1} (y_i : i \in P_r^r) = \sum_{r=1}^{t} w_r^r (c_r / w_r^r) = \sum_{r=1}^{t} c_r.$$

To prove (2), observe that  $P_i \cap P_r^r = P_i^r - P_i^{r+1}$  and so

$$\sum_{i=1}^{m} a_{ij} y_i = \sum_{r=1}^{t} \sum (y_i : i \in P_j \cap P_r^r)$$

$$= \sum_{r=1}^{t} (w_j^r - w_j^{r+1}) \cdot (c_r / w_r^r).$$

If s is the largest superscript such that  $w_i^s > 0$  then

$$\sum_{i=1}^{m} a_{ij} y_i = \sum_{r=1}^{s} (w_j^r - w_j^{r+1}) \cdot (c_r / w_r^r)$$

$$\leq c_j \sum_{r=1}^{s} (w_j^r - w_j^{r+1}) / w_j^r.$$

The rest is a routine manipulation: we have

$$\sum_{r=1}^{s} \left( w_{j}^{r} - w_{j}^{r+1} \right) / w_{j}^{r} \le \sum_{r=1}^{s} \left( H(w_{j}^{r}) - H(w_{j}^{r+1}) \right) = H(w_{j}^{1})$$

and, of course,

$$w_j^1 = |P_j| = \sum_{i=1}^m a_{ij}$$

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