# LEVERAGING REVIEWS: LEARNING TO PRICE WITH BUYER AND SELLER UNCERTANTY 

## ECONOMICS \& COMPUTATION 2023

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- Many reasons: convenience, many options, reviews.


## CUSTOMERS USE REVIEWS TO MAKE AN INFORMED PURCHASE

Cuisinart 422-24 Contour Stainless 10-Inch Open Skillet
Visit the Cuisinart Store
3,625 ratings


Groomer's Best Small Combo Brush for Cats and Small Dogs
Visit the Hartz Store
为 7,607 ratings


Paula's Choice Skin Perfecting 2\% BHA Liquid Salicylic Acid Exfoliant, Gentle Facial Exfoliator for Blackheads, Large Pores, Wrinkles \& Fine Lines, Travel Size, 1 Fluid Ounce PACKAGING MAY VARY
Visit the Paula's Choice Store



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－But customers do not look at just the average rating．

## FILTERING REVIEWS BY ‘CUSTOMER TYPE’

↔ Cuisinart MCP22－24N MultiClad Pro Triple Ply 10－ Inch，Open Skillet
Visit the Cuisinart Store
解领施 14，945 ratings


$\uparrow$
Cuisinart MCP22－24N MultiClad Pro Triple Ply 10－ Inch，Open Skillet
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领领 14,945 ratings
为 4.7 out of 5


## Looking for specific info？

## Q oven

## Customer Reviews

大
By Cheryl A．Jarrett in the United States on April 20， 2022
．．．They warp in the oven．see more
令育 Warps
By Ricky K Workman in the United States on August 3， 2022 ．．．Warps at 350 degrees see more

See 20 matching customer reviews＞


## Paula's Choice

Skin Perfecting 2\% BHA Liquid Exfoliant
$\star \star \star \star$ 1.1K Ask a question 254.6K


Oily $\times$ Clear all

Viewing 1-6 of 189 reviews
$\star \star \star \star \star$
6 d ago
$\checkmark$ Recommended

## LITERALLY NEED

I didn't notice a major difference until I ran out of it, then my forehead started to break out again and my skin just looked dull. It's the only thing that gets rid of pimples that are painful and under the skin.

Helpful? $\Delta(3) \mid \nabla(1)$

HOW CAN REVIEWS BE HELPFUL?

- To buyers (customers):
- Understand if the product is right for them.
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- Sellers will learn optimal price.
- Buyers will learn their value for goods.


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- Optimal price:

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p^{\star}=\underset{p}{\arg \max _{p} p \cdot \mathbb{P}_{i \sim \mathscr{P}}\left(\theta_{i} \geq p\right), ~}
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ISSUES


1. Seller wishes to maximize revenue, but may not know $\mathscr{P}$.

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2. A buyer may know their type $i$, but not their value $\theta_{i}$.

- Due to uncertainty about their value, buyers may not be willing to buy an item except at a low price.


## PRIOR WORK ON SOCIAL LEARNING FROM REVIEWS

Chamley, 2004
Bose et al., 2006
Acemoglu et al., 2017
Crapis et al., 2017
Besbes and Scarsini, 2018
Ifrach et al., 2019
Boursier et al., 2020
Han and Anderson, 2020

1. Introduction
2. Problem set up $\&$ challenges
3. Algorithm \& theoretical results

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- Review: If the buyers buy, they reveal their type and ex-post value (i,v) to the seller and future buyers. Otherwise, no review.


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- E.g: "I will only pay $\$ 0.01$ since I do not know my value exactly".
- Revenue maximization would be hopeless with ultraconservative customers.
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\tau_{t} \geq \frac{1}{\left|\Phi_{i, t}\right|} \sum_{v \in \Phi_{i, t}} v-\sqrt{\frac{1}{\left|\Phi_{i, t}\right|} \log \left(\frac{t}{\eta}\right)}
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- Bounded pessimism: Customer is willing to take at least a small risk. She may over-estimate her value (i.e $\tau_{t}>\theta_{i}$ ) with some small probability $\eta$.
- Regret $R_{T}$ after $T$ rounds:

$$
R_{T}=T \operatorname{rev}\left(p^{\star}\right)-\sum_{t=1}^{T} p_{t} \cdot 1(\text { purchase on round } t)
$$

Optimal price when sellers know $\mathscr{P}$ and customers know their values $\theta_{i}$.

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## OVERVIEW OF ALGORITHM \& RESULTS

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- Theoretical Results:
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- Matching lower bounds.

Seller wishes to set high prices on each round (to maximize current revenue).

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1. Seller learning: Seller cannot gauge demand for the product.
2. Buyer learning: Future buyers cannot estimate their value.

- Even if buyers knew their values, seller needs to be conservative with pricing.


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- Even if buyers knew their values, seller needs to be conservative with pricing.

- Set prices too high $\Longrightarrow$ no feedback about low value types.
- Set prices too low $\Longrightarrow$ low revenue.
- Property: if $p_{t} \leq p^{\star}$, and buyers know values, sufficient feedback to learn $p^{\star}$.


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|  | \＄47 | \＄51 |  |
| :---: | :---: | :---: | :---: |
| Type | \＄39 | \＄38 | WW的\＄52 |
| ＂stovetop＂ | 的\＄42 | 的施的\＄44 | 的的的盛\＄46 |
|  | \＄ | \＄ |  |

```
Type
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|  | $\hat{\sim} \hat{y} \hat{y} \hat{y}$ \$47 |
| :---: | :---: |
| Type <br> "stovetop" |  |
|  | \$42 |
|  |  |
|  |  |
| "arill" |  |

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|  |  |
| :---: | :---: |
| Type |  |
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|  |  |
|  |  |
|  | 动动动盛\＄57 |



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| Type ＂stovetop＂ | 的的的的\＄47 |  | 动动动 $\$ 37$ <br> 领会领 52 <br> 动合领 $\$ 46$ <br> 领会 56 |
| :---: | :---: | :---: | :---: |
|  | 动的成盛\＄39 |  |  |
|  |  |  |  |
|  | 令令为会\＄53 |  |  |
|  | 枵施施施\＄53 |  |  |
| ＂grill＂ |  |  |  |

## CHALLENGE 2: PRICING VS BUYER LEARNING

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- Seller's dilemma: Only target "stovetop" buyers for high immediate revenue? Or also target "grill" customers for higher long term revenue?

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- Update $S_{l}$ : eliminate types which contribute too little to revenue.

PHASE 2

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- Updating $S_{t}$ : racing-like elimination used in Best Arm Identification.

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- Phase 1: offer the item for free, eliminate types that are infrequent.
- Low probability of appearance $\Longrightarrow$ fewer reviews.
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- Need to set a low price to target these buyers $\Longrightarrow$ low revenue.



THEORETICAL RESULTS

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Lower bound proof: No algorithm can do significantly better than an algorithm which eliminates low probability types and then focuses on the rest.


Wenshuo Guo


Nika Haghtalab


Ellen Vitercik

## THANK YOU!

- Challenges: Setting high prices for high instantaneous revenue $\Longrightarrow$ Both buyer and seller cannot learn
$\Longrightarrow$ Poor revenue in the long run
- Algorithm: Choose low prices early, and increase them gradually.
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